PETRONAS CHEMICALS GROUP BERHAD

Morgan Stanley Virtual ASEAN Conference 2023

June 2023

Disclaimer

PETRONAS Chemicals Group Berhad ("PCG"), its subsidiaries and related corporations confirm that care has been taken in ensuring the accuracy and correctness of information, statements, text, articles, data, images and other materials contained and appearing in this presentation and the associated slides (hereinafter referred to as "the MATERIALS"). Accordingly, PCG, its subsidiaries and related corporations and its or their directors, officers, employees, agents and advisers (hereinafter referred to as "We") represent that, to the best of our knowledge and belief that the MATERIALS which are owned and directly related to us therein are accurate, correct and true.

The MATERIALS is not exhaustive. We do not assume any obligation to add, delete or make any changes to the MATERIALS and we may do so, if we feel necessary, without prior notice.

We expressly disclaim all liabilities whatsoever for any direct, indirect, special or consequential loss or damages howsoever resulting directly or indirectly from the access to or the use of this MATERIALS and the reliance on the MATERIALS contained herein. You should rely on your own evaluation and assessment of the MATERIALS in order to arrive at any decision. Any decision made by you based on the MATERIALS is your sole responsibility.

The MATERIALS may also contain information provided by third parties and we make no representation or warranty regarding the accuracy, reliability, truth and completeness of the said third parties' information.

In no event would the MATERIALS constitute or be deemed to constitute an invitation to invest in PCG, its subsidiaries and related corporations or an invitation by PCG, its subsidiaries and related corporations to enter into a contract with you.

Forward Looking Statements and Associated Risks

The MATERIALS and related discussions, including but not limited to those regarding the petrochemicals environment, anticipated demand for petrochemicals, plant turnaround activity and costs, investments in safety and operational risk, increase in turnaround activity and impact on production, future capital expenditures in general, generation of future receivables, sales to customers, cash flows, costs, cost savings, debt, demand, disposals, dividends, earnings, efficiency, gearing, growth, strategy, trends, reserves and productivity together with statements that contain words such as "believe", "plan", "expect" and "anticipate" and similar expressions thereof may constitute forward looking statements.

Such forward-looking statements are subject to certain risks and uncertainties, including but not limited to, the economic situation in Malaysia and countries in which we transact business internationally, increases in regulatory burdens in Malaysia and such countries, changes in import control or import duties, levies or taxes in international markets or in Malaysia, and changes in prices or demand for products produced by us, both in Malaysia and in international markets, as a result of competitive actions or economic factors. Such forward looking statements are also subject to the risks of increased costs in related technologies and such technologies producing expected results, and performance by third parties in accordance with contractual terms and specifications.

Should one or more of these uncertainties or risks, among others, materialise, actual results may vary materially from those estimated, anticipated or projected. Specifically, but without limitation, capital costs could increase, projects could be delayed, and anticipated improvements in capacity or performance may not be fully realised. Although We believe that the expectations of management as reflected by such forward looking statements are reasonable based on information currently available, no assurances can be given that such expectations will prove to have been correct. Accordingly, you are cautioned not to place undue reliance on the forward looking statements. We undertake no obligation to update or revise any of them, whether as a result of new information, future events or otherwise.

This presentation and its contents are strictly confidential and must not be copied, reproduced, distributed, summarised, disclosed, referred or passed to others at any time without the prior written consent of PCG.

Page | i

TABLE OF CONTENT

Performance Highlights

Growth Agenda

Market Outlook

Moving forward - Sustainability

1Q2023 Highlights: Higher share profit from JV & Associates supports improvement in PAT









EBITDA margin		
37%	20%	14%
1Q 2022	4Q 2022	1Q 2023

Note:

1Q 2022 does not include contributions from Perstorp Group.

Operational Excellence

- Lower Plant utilisation at 96% due to planned shutdown at PC Aromatics and PC LDPE (4Q2022: 100%).
- Lower production volume by 5% at 2,870 KMT (4Q2022 : 3,010KMT).

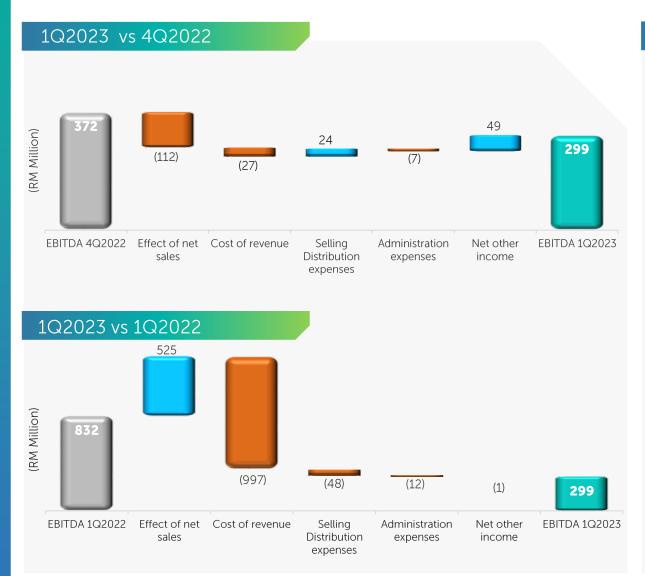
Commercial Excellence

- Specialties sales improved but total sales volume decreased inline with lower production at the Malaysia operations (4Q2022: 2,588KMT).
- Average product prices for the Group declined, pulled down by weak Urea and Ammonia prices

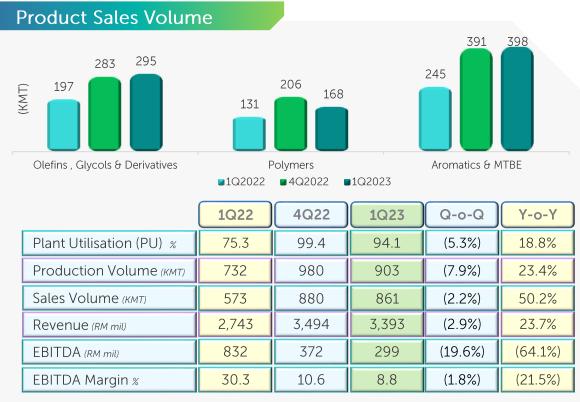
Financial Excellence

- 13% lower revenue quarter-on-quarter mainly due to lower sales volume, and supported by the strengthening MYR against USD
- EBITDA fell by 38% guarter-on-quarter due to lower sales volume, lower product spreads, particularly Urea and Ammonia
- PAT improved 11% guarter-on-quarter with higher share profit from JVs and Associates and lower unrealised foreign exchange loss on revaluation loan.

O&D: EBITDA declined quarter-on-quarter due to lower sales volume, mainly from ethane-related products



Open



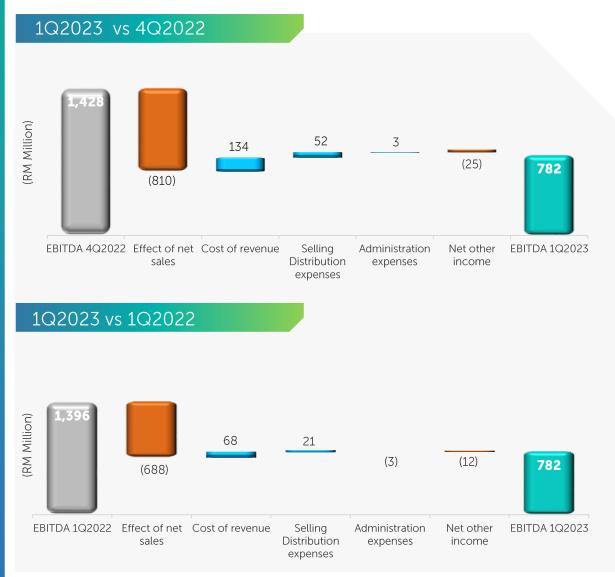
1Q2023 vs 4Q2022

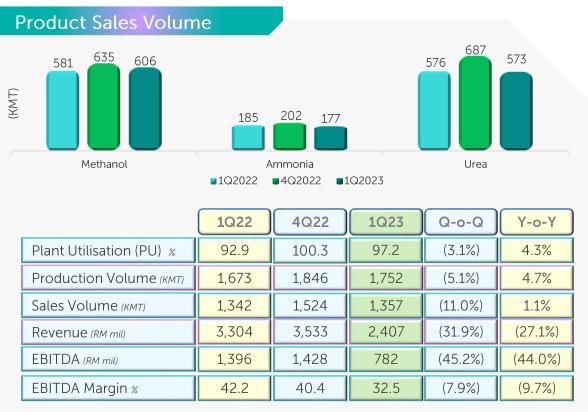
Plant Utilisation Rate: Lower utilisation due to pitstops at PC Aromatics and PC LDPE

Revenue & EBITDA: Decreased by 3% and 20% respectively due to lower sales volume mainly from ethane-related products and pre-operating costs of a joint-operation company

Page | 3

F&M: EBITDA impacted by lower spreads and lower sales volumes





1Q2023 vs 4Q2022

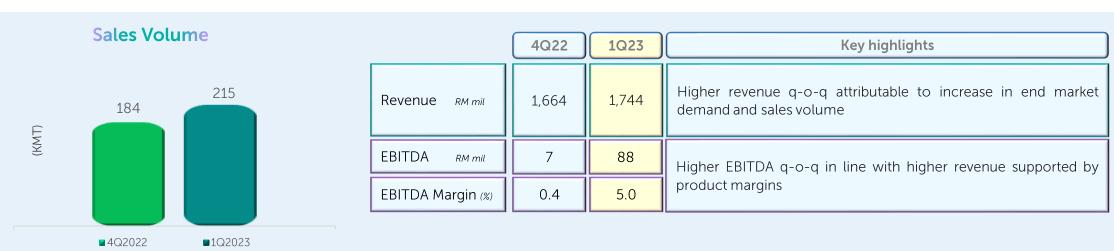
Plant Utilisation Rate: PU rate declined due to maintenance works

Revenue: Decreased due to lower sales volume of Urea and Ammonia, lower product prices and strengthening Ringgit Malaysia against US Dollar

EBITDA: Declined on lower product spreads

Page | 4 Open

Specialties: Slight recovery seen in 1Q2023 as inventory destocking comes to a close although the demand recovery is still weaker than expected for 1H2023



Resins & Coatings

- Higher revenue and sales volume for major resin segments such as alkyds in 1Q2023 vs 4Q2022.
- Q1 saw some restocking activities although demand is still subdued with the pricing pressure on intermediates.

Engineered Fluids

- Higher revenue and sales volume in 1Q2023 vs 4Q2022, supported by higher demand for transportation end market (aviation and transformer oil)
- Refrigeration lubes still see weaker demand due to China and the weak global housing market

Animal Nutrition

- Lower revenue and sales volume in 1Q2023 vs 4Q2022 due to lower demand amid higher prices and lower customer profitability.
- Higher cost to serve also reduced the margins for the segment

Advanced Materials

- Higher revenue and sales volume in 1Q2023 vs 4Q2022 as customers started to rebuild their inventory
- In particular, Polyvinyl butyral (PVB) Film segment volumes increased following issues faced by Chinese competitors and maintenance shutdowns in Europe

Silicones

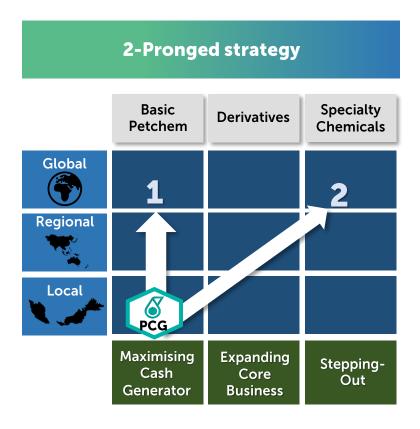
- Lower revenue amid slightly higher volume in 1Q2023 vs 4Q2022 due to lower product prices
- Demand is slowly picking up but overall volume recovery is still under pressure

Lube oil Additives & Chemicals

- Slightly higher revenue and sales volume in 1Q2023 vs 4Q2022 despite decreasing product prices following pricing competition in the markets
- This is partially impacted by the lower base oil prices in the market, offset by effective product mix

Page | 5

PCG has a clear strategy to grow our specialty chemicals portfolio and futureproof the business



- 1. Sustain strength in basic petrochemicals
- 2. Selectively diversify into derivatives, specialty chemicals and solutions

Diversify into derivatives, specialty chemicals and solutions to futureproof the business

Expanding Core Business

Stepping-Out



Extend Value Chain (EVC)

via downstream investment



Build Specialty
Platform

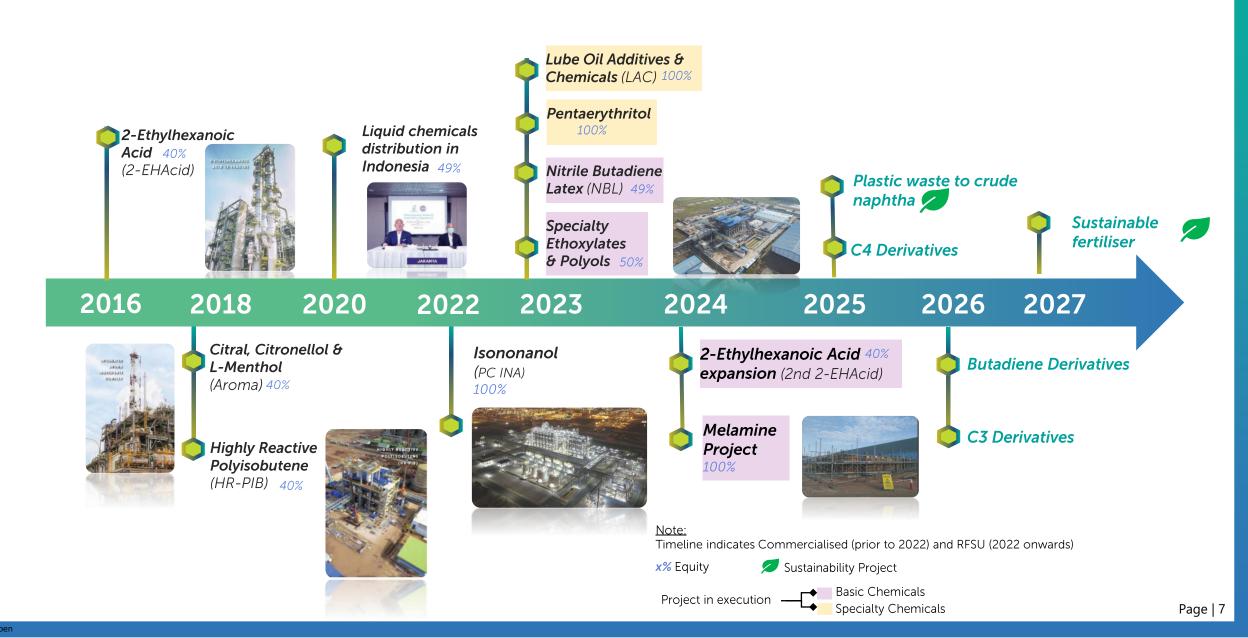
via
Merger & Acquisition (M&A)



Create Optionality for Growth

via Technology
Research and
Corporate Venture
Capital (CVC)

PCG growth projects are in the pipeline, undergoing various stages of execution



Acquisitions of BRB Group in 2019 and Perstorp in 2022 provide the building blocks for our specialty chemicals platform

2-pronged strategy in Growth Delivery Excellence



Build Specialty Platform

via Merger & Acquisition (M&A)



o Manufacturer of lube oil additives, silicones and other specialty chemicals



Global market leader providing sustainable chemical solutions notably for the Resins & Coatings, Engineered Fluids and Animal **Nutrition markets**

PCG's global network **NORTH AMERICA** SOUTH AMERIC Specialty Chemicals'Presence These acquisition will boost our market presence in Americas, Europe and APAC's

Specialty chemicals segments



Resin & **Coatings**



Engineered Fluids



Animal **Nutrition**



Advanced Materials



Silicones

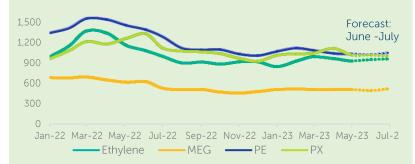


Lubricant Additives & Chemicals

To achieve 30% additional revenue from non-traditional business

Short-term market outlook

O&D: Weak demand recovery amidst additional supply from new capacity addition



Ethylene:

 Soft on rising regional supply mainly in China amid weak downstream demand and low buying interest

Ethylene Glycols:

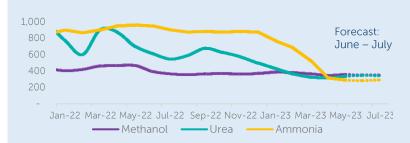
 Higher supply availability with restart plants in China (Henan, Sinopec, ZPC), is expected to dampen market sentiment

Polyethylene:

 Soft on expected supply increase with start up of PrefChem in Malaysia and Long Son in Vietnam

Paraxylene:

 Despite market tightness, demand remains weak, impacted by weak downstream PTA margins F&M: Weaker demand, ample supply and China export arrangement may indicate the supply & demand movement in F&M



Urea:

 Demand remains soft despite recently announced Indian tender while returning of Chinese export cargo may further pressure prices.

Ammonia:

 Soft with new capacities in China coming onstream coupled with weak downstream demand in Caprolactam and ACN

Methanol:

 Prices seeing pressure on weak downstream demand and continuous supply availability from Middle East. MTO operating rates are low on weak olefin economics Specialties: Demand recovery timeline continues to be pushed further out



- Energy and raw materials prices in Europe are expected to normalize but the demand still remains weak in the short term despite China's reopening.
- The demand recovery is expected to remain relatively scattered across the end markets, with construction still lagging in particular and transportation holding strong.
- Moving forward, all eyes are on 2H2023 that is cautiously optimistic for any signs of demand recovery amid the persistent inflationary environment.

Page | 9

Embedding Sustainability at the Core, PCG will continue to focus on Economic, **Environmental, Social and Governance (EESG) aligned with 50.30.0**



50% improvement in cash flows from operations by 2025



30% revenue by 2030 from nontraditional business



Net Zero carbon emissions by 2050

Economic

2023

FOCUS AREAS



Maximise value from OE & CX



Optimise Cost



Executions of various projects

- **PERSTORP**
- Melamine
- Nitrile ButadieneLatex
- **Specialty Ethoxylates**



Execute **Sustainability Development** roadmap

Environment



Environment Stewardship & **Resource Efficiency**

Sustain HSE Excellence



Empower People

Governance

Social

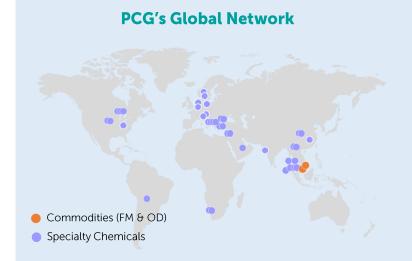
DJSI world ranking Top quartile FTSE4GOOD Bursa Malaysia Index

Shared Values

THANK YOU



PCG is a leading integrated chemicals player in the region



3 MAJOR SEGMENTS

Olefins & Derivatives

Olefins, intermediate, basic and high performance chemicals, and polymer

Fertilisers & Methanol

Methanol and a range of nitrogen, phosphate and compound fertilisers

Specialties

Specialty chemicals from the operations of Da Vinci B.V group & Perstorp Holding AB

PCG at a Glance

First plant in

1985

ASEAN Bintulu Fertilizer Sdn Bhd

Nameplate capacity

15.4_{mil}

tonne per annum (mtpa)

Listed since **November**

2010

Made up of more than

80 Subsidiaries

JVs & associated companies

Market Captalisation

RM68.8bit

as at 31 Dec 2022

Total asset:

RM55.4ы

as at 31 Dec 2022

Our Market presence

65%

19%

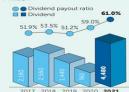
16%

SEA

NEA

Rest of the world

RM million



Historical payout ratio more than

50%

of Group Profit After Tax and Non-Controlling Interests ("PATANCI"),

Our Growth Journey

1985

First plant in Bintulu; ASEAN Bintulu Fertilizer Sdn Bhd 1992-1999

 Commenced production at Gebeng Integrated Petrochemical Complex in Pahang, Kerteh Integrated Petrochemical Complex in Terengganu.

Acquired methanol plant in Labuan

2010-2014



• Incorporated overseas marketing subsidiaries, PCM (Thailand) Company Limited & PCM (China) Co., Ltd

2015-2016

 Undertake petrochemical projects at PIC, Pengerang, Johor

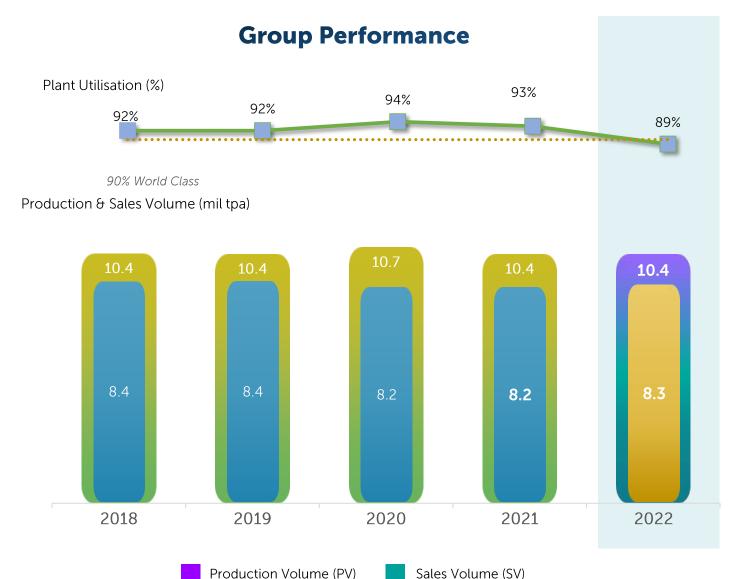
 Incorporated an overseas marketing subsidiary, PT PCM Kimia Indonesia

2017 - 2022

- Divested 50% equity in PPC to Aramco
- Achieved first drop of Bio-Monoethylene Glycols
- Acquired BRB
- Commenced production of silicone blended products in at BRB Malaysia in Gebeng, Pahang
- Acquired PERSTORP Holding AB



Heavy turnaround activities dominated manufacturing operations in 2022, plant utilisation to recover in 2023



Operational Excellence

2022

- Higher maintenance activities compare to 2021 with 4 TA's and 2 pitstops completed.
- Due to these major activities, our plant utilisation rate for 2022 came in at 89%

2023

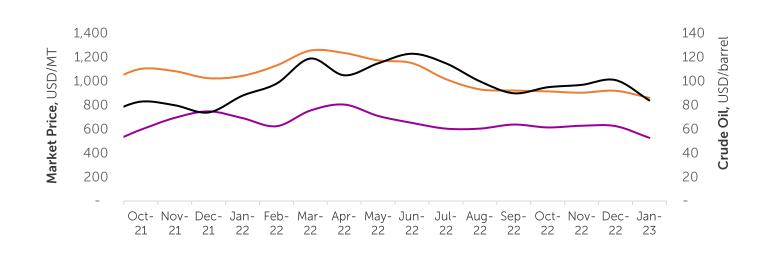
- Two planned turnarounds in 2023 at:
- PC Ammonia
- PC MTBE

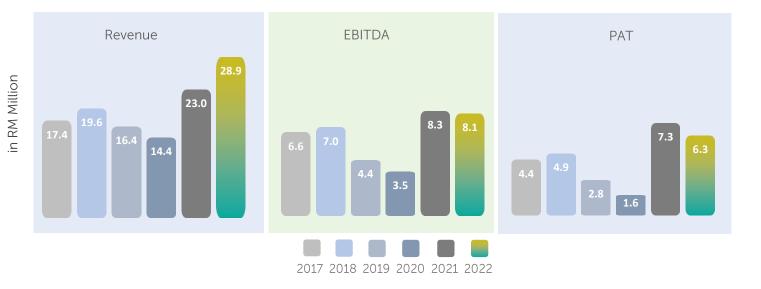
and

6 pitstops scheduled throughout the year

Sustainable operations achieved through stable stock supply and stringent planning with suppliers

Commendable full year performance amidst challenging market and heavy turnaround schedule





Commercial Excellence

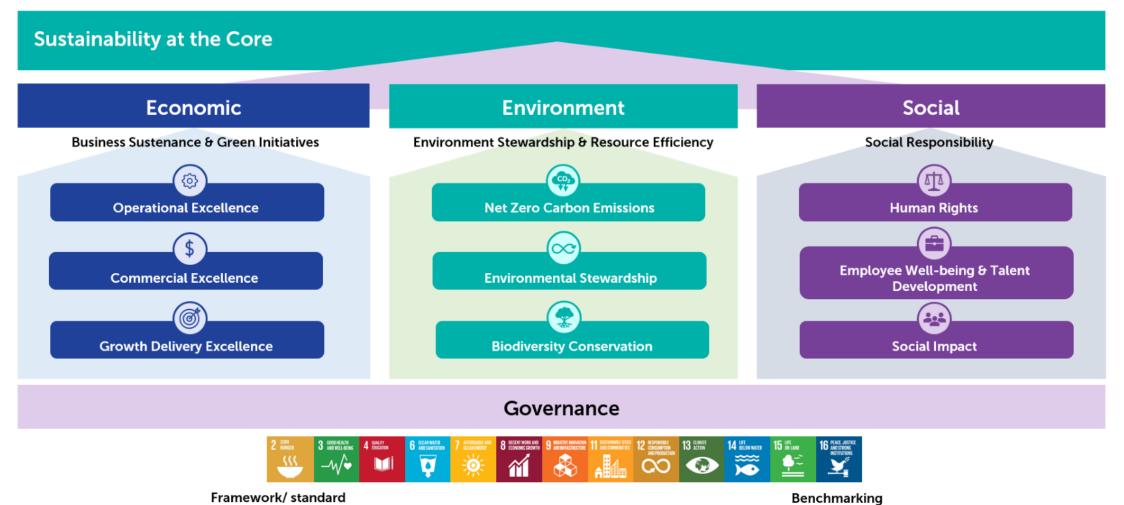
Group revenue was at 28.9 billion ringgit driven by :

- > higher product prices,
- favourable foreign exchange impact
- > additional revenue from Perstorp

Offset by:

- Higher production cost:
 - > Increase fuel cost
 - > Higher utility
 - > Higher feedstock cost
- Higher tax
- Lower profit share from JV & Assoc

Putting sustainability at the core of our business, we remain committed to support all EESG pillars

















Economic: Business sustenance through growth and responsible product solutions

ECONOMIC

Business Sustenance & Green Initiatives









Product Solutions

Bio-MEG for biodegradable packaging

Ultra-mild specialty surfactant for personal care

Eco-friendly surfactant for oil & gas

AireBlue for cleaner environment

CRF-Polymer Coated Urea

DMPP Treated Urea (Blue Urea)

High Active Surfactant

High Stiffness Bubble wrap

Drilling Mud Base Chemical

Polyol ester emollient for personal care

Ultra High Purity Methanol for fuel cells

Environmental: PCG aims to reduce greenhouse gas (GHG) emission through Net Zero Carbon Emissions Roadmap by 2050 (NZCE2050)

ENVIRONMENT

Environment
Stewardship & Resource
Efficiency



Net Zero Carbon Emission



Environmental Stewardship



Key Challenges

- As more projects comes on stream, our GHG emissions will increase
- o Increasing stakeholder scrutiny and expectation for more tangible efforts towards decarbonisation

Key initiatives in 2023 toward achieving 20% emissions reduction

- To reduce 1.8 Mil tCO_2 e in order to realise first milestone of 20% reduction by 2030.
- Further execute plant optimisation projects to reduce GHG and air emissions by implementing latest technology and decarbonisation tools
- o Include plans to mitigate carbon emissions in new projects.

Social: CSR initiatives reach will be expanded to support our sustainability development

SOCIAL

Social Responsibility



Human Rights



Employment well being & talent development



Social Impact

Key Challenges

- Expansion for Mangrove plantation in view of limited land at ecoCare
- To determine effectiveness of PSYE module and methods for improvement

Moving forward:

- Plan to acquire additional land and new land/area in line with Forest Conservation Certification (FCC) requirements
- Explore possibility to make PSYE as part of school syllabus

Key Highlights

- Continue education on the importance of mangrove and biodiversity
- **Forest Conservation Certification** (FCC) to claim for carbon offset
 - Acquisition of land in current conservation area and new area
 - Continuous monitoring of biodiversity
- Increase reach of 'Plastic, Sustainability & You' & Be Green programmes through collaboration with third party in supporting our **NPE** initiative
- **Extend PCG's sustainability Agenda** to its supply chain

END OF DOCUMENTS