

Economic and Tax Data

GRI	Required Data	Unit	Data Collection Period			
			2020	2021 ¹ (restated)	2022	2023
201-1	Direct Economic Value Generated					
	Sale Revenue	RM (Million)	14,362	23,026	28,953	28,667
	Revenues from sale of goods and rendering of services	RM (Million)	14,312	22,976	28,904	28,618
	Net sales plus revenues from financial investments and sales of assets	RM (Million)	50	50	49	49
	Economic Value Distributed					
	Employee wages and benefits	RM (Million)	1,049	1,200	1,579	2,376
	Capital investments	RM (Million)	1,474	1,538	1,881	2,349
	Operating cost	RM (Million)	12,522	16,377	22,870	27,182
	Environmental capital investments	RM (Million)	203	52*	22	34
	Environmental operating cost	RM (Million)	10	19*	23	17
	Payments to government: Gross taxes	RM (Million)	271	391	406	360
	Payments to providers of capital: Dividends paid	RM (Million)	964	3,206	3,844	1,920
	Economic value retained	RM (Million)	622	4,114	2,483	(169)
	Revenue by Country²					
	Malaysia	RM (Million)	4,280	18,193	21,191	18,141
	Asia: China	RM (Million)	2,654	913	1,032	1,249
	Asia: Indonesia	RM (Million)	1,528	432	420	419
	Asia: Thailand	RM (Million)	1,539	2,341	3,247	2,304
	Asia: Others	RM (Million)	2,652	210	309	149
	Sweden	RM (Million)	0	0	1,329	5,242
	Netherlands	RM (Million)	0	634	861	877
Other countries	RM (Million)	4,361	303	564	286	

¹ Restated in 2021 reporting as published in Financial Report 2022

² In FY2023 - 2021, revenue by country is determined based on country of operations. For FY2020, the revenue by country was reported based on customers' location.

GRI	Required Data	Unit	Data Collection Period			
			2020	2021 ¹ (restated)	2022	2023
	Effective Tax Rate					
	Reported Taxes	Million	271	391	406	360
	Cash Tax Paid	Million	204	197	462	423

Tax Reporting by Country					
	Unit	2023			
		Revenue	Profit/ (loss) before tax	Tax expense**	Tax paid/ (refund)
Malaysia	RM (Million)	18,141	2,434	373	363
Asia: China	RM (Million)	1,249	17	4	10
Asia: Indonesia	RM (Million)	419	12	3	3
Asia: Thailand	RM (Million)	2,304	40	7	10
Asia: Others	RM (Million)	149	9	3	-
Sweden	RM (Million)	5,242	(605)	(89)	12
Netherlands	RM (Million)	877	197	56	25
Other countries	RM (Million)	286	5	3	-

* Restated information in 2021 upon streamlining the way of sustainability & environmental cost reporting.

** Refers to income tax accrued for the current year.